



EXHIBIT CC 24

STATEMENT & ANNEXURES

OF

**FHATUWANI LASTBORN
MUTUVHI**



**JUDICIAL COMMISSION OF INQUIRY INTO ALLEGATIONS OF STATE CAPTURE,
CORRUPTION AND FRAUD IN THE PUBLIC SECTOR INCLUDING ORGANS OF STATE**

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STATEMENT

I, the undersigned **FHATUWANI LASTBORN MUTUVHI** do hereby state that: -

1. I am an adult male of 44 years and employed as a Chief Director: Broadcasting Digital Migration within the Department of Communications.
2. I am duly authorised to provide this statement regarding the role and responsibilities of the Department and entities participating in the Broadcasting Digital Migration programme implementation.
3. The facts stated herein fall within my personal knowledge, save where the contrary has expressly been stated and are to the best of my knowledge both true and correct.
4. On 16 October 2014, I was appointed as a project manager (Director Level, SL13). I was appointed additional to the staff establishment to support the programme for a period of 12 months. Upon my appointment, I was informed that the project was already behind time as per the target date of 17 June 2015 determined by the International Telecommunication Union (ITU) set for analogue switch-off (ASO).
5. I hold a Master of Commerce in Project Management degree and PhD in Public Administration. My experience is in the communication industry as I worked for the Telkom South Africa as a project manager at middle and senior management levels. I believe that on the basis of my qualifications and work experience of 13-years project management experience at the time of which over 7-years was in the Information and Communication Technology (ICT) sector, I was considered to be suitable candidate for appointment.

6. On Thursday 22 August 2019, I am informed that a meeting between Mr Tshego Kgarabjang, Director: Legal Services for the DoC and representatives of State Capture Commission took place.
7. It emanated from the meeting of 22 August 2019 that I was required to provide an account of activities in relations to the implementation of the BDM programme on four areas:
 - 7.1 Role of the department on the project in relation to the (1) South African Bureau of Standards (SABS), (2) South African Post Office (SAPO) and (3) the Universal Service Access Agency of South Africa (USAASA);
 - 7.2 Roll-out Plan;
 - 7.3 Roll-out journey and challenges; and
 - 7.4 Where the project is today (status report).
8. In this regard, on Monday 26 August 2019, the State Capture Inquiry representatives requested a meeting with Mr Tshego Kgarabjang and myself. The purpose of the meeting was to provide clarity on the required information as stated on paragraph 7 above.

Background and introduction to the BDM Programme

9. Analogue television is the means by which video and audio is sent to the viewer over the airwaves using a terrestrial transmitter (tower) where a normal TV can receive it without any external device.
10. Digital television is the means by which video and audio is sent to the viewer over the airwaves using a digital terrestrial transmitter (tower) where a normal TV can receive it using an external device called a decoder/set-top-box.

11. The objective of the programme is to release radio frequency spectrum dividend through migration of television broadcast from analogue to digital platforms without people losing television broadcast signal in order to expand access to mobile communications and broadband access.
12. The programme is to be achieved through connecting citizens to digital network by means of digital decoders (terrestrial and satellite – DTT/DTH) as well as integrated television sets.
13. Broadcasting Digital Migration (BDM) Programme Management Office (PMO) was established in October 2014 to provide technical support and programmatic implementation of programme.
14. Mr Solly Mokoetle who had vast experience in the broadcasting industry was appointed to head the PMO from October 2014 until he experienced ill-health in June 2016 that could not allow him to continue with the programme. Later, Mr Lynn Mansfield was appointed to replace Mr Solly Mokoetle. Subsequently, Mr Lynn Mansfield left the programme in March 2017 (I am not privy to his reasons for leaving) and was replaced by Mr Aldred Dreyer in July 2018, who left on 30 June 2019.
15. The PMO only had two officials, the Programme Head and myself between the period between 01 October 2014 and 31 March 2015.
16. In April 2015, three officials were transferred to the programme from DTPS, namely, Mr Wonder Dlangamandla, Chief Director: Technology and Engineering; Ms Nokuthula Dladla, Director: Public Awareness and Ms Matlagomang Modise, Senior Administration Officer.
17. Later in May 2015, I was appointed to the position of Chief Director: Broadcasting Digital Migration after the position was advertised, I applied and went through the selection process.

18. At the time of my appointment in 2014, BDM Policy Amendments were not finalised. Nevertheless, my functions and roles were and still remain the planning and coordinating the implementation process of the project reporting to the different programme heads as and when they are appointed.
19. Soon after my appointment in October 2014, a second Proclamation was issued on 4 December 2014 giving further clarity on the roles and responsibilities of the Department of Communications (DoC) and the Department of Telecommunication and Postal Services (DTPS) regarding of the implementation of the Broadcasting Digital Migration programme (Proclamation attached as Annexure A). The Proclamation led to the DTPS handing over the project to the DoC on 30 January 2015 of which presentations were done between the then two Ministers of the respective departments.
20. During the project handover on 30 January 2015, mandate, roles and responsibilities for entities were already determined and allocated.
21. Upon handover of the project, the DoC identified the following areas to be of priority namely: (1) Policy certainty regarding the standards; (2) Finality on the DTT standards, (3) DTT transmission network optimisation, (4) Radio frequencies harmonisation with that of neighbouring countries, and (5) Procurement of decoders and related connection devices (aerials and satellite dishes).

Challenges at the time:

22. Poor coordination of the programme. This poor coordination relates to the fact that the DoC only plays a coordinating role and influence the planning and implementation of the project without control over mandate and scope of work of entities. For an example, USAASA issued tenders for the procurement of devices prior finalisation of the BDM Policy Amendments.

23. Resistance of USAASA to be transparent, to account and to report to the DoC on project related matters like procurement of service providers, created a coordination constraint as the Department was required to account to Parliament on the project.
24. Withholding of funds by DTPS and looming ASO date of 17 June 2015 was a further constraint for the project implementation. In this regard, we could only carry out the limited awareness campaign. As an intervention to realise impactful campaign, the department resorted to appointing the youth and train them in October 2015 to support the awareness and communication as appointing a professional service provider would have been costly and unaffordable.
25. The project only had a budget of approximately 1 million only million available for 2015/16 financial year.
26. Legal challenge by eTV on the programme resulted to the delays in the implementation.

ROLE OF THE DEPARTMENT ON THE PROJECT IN RELATION TO SABS, SAPO AND USAASA AND THEIR ROLE/FUNCTIONS TO THE BDM PROJECT

South African Bureau of Standards (SABS)

27. The SABS responsibility on the rollout process of the programme was the development of South African National Standards (SANS) for digital broadcasting (decoder standards). These are:
 - 27.1 DTT SANS 862 Digital Video Broadcasting Terrestrial 2nd Generation (DVB-T2) completed and published in April 2015;
 - 27.2 Direct To Home (DTH) SANS 1719 completed and published in April 2015; and
 - 27.3 Integrated Digital Television (IDTV) SANS 10352 completed in September 2015.

28. The department's role was to ensure alignment of the standards with the objectives of the Policy.
29. Standards were developed by committees comprised of industry representatives. The process was led and managed by SABS.

South African Post Office (SAPO)

30. The role and function of SAPO in the project relates to:
 - 30.1 Registration and distribution of migration devices (decoders, aerial and satellite dishes) to qualifying television households for government subsidy.
 - 30.2 Warehousing and distribution of decoders and related devices. Decoders ordered by USAASA are stored in SAPO warehouses and SAPO branches for distribution to respective provinces and different communities.
 - 30.3 Payments for installations services carried out by USAASA appointed companies on redemption of installations coupons signed by households after completion of the installations.
 - 30.4 The department role is to plan the awareness campaigns that encourages indigent registrations, monitor the registration processes and through the Project Management Office suggest mitigation measures on identified risks.

Universal Service Access Agency of South Africa (USAASA)

31. Mandate, function and role on the project:
32. Procurement of decoders and related connection devices (terrestrial and direct to home decoders; aerials and satellite dishes);
33. Procurement of installation services – Installation companies to connect decoders and related devices to eligible indigent households;

34. Manage installation process; and
35. Pay SAPO for decoder distribution and payment of installers.
36. The department's role is to monitor and evaluate the work of the entity and advise on the corrective actions towards ensuring smooth running of the project.
37. It should be noted that without authority over the entities and their mandates, the department has limited control over decisions taken without consulting the department. The only available option or recourse was to escalate matters to the DTPS through the office of the DoC Acting Director-General.

ROLL-OUT PLAN

38. The project was officially handed over to the DoC on 30 January 2015. However, not all the components of the project were handed to the DoC. The DTT Awareness Campaign budget of R40 million and Call Centre Management Budget of R80 million remained with the DTPS. Only R10 million for the DTT Awareness Campaign was allocated during the 2015/16 adjustment period.
39. There were delays in finalisation of the rollout plan as that was dependent on the approval of the amendments to the BDM Policy which was approved in March 2015 paving a way for the development of an implementation framework and prioritisation of implementation process.
40. The initial execution plan of the project was resolved to be carried out in phases as follows:

- 40.1 PHASE 1: Addresses the requirements of the Astronomy Geographic Advantage Act of 2007 relating to the Square Kilometer Array (SKA) international project.
- 40.2 PHASE 2: Address the cross border interference mitigation by deploying STBs and clearing analogue transmissions along the borders of Northern Cape, Free State, Mpumalanga, Limpopo, KwaZulu Natal, Eastern Cape and North West Provinces
- 40.3 PHASE 3: Address the inland (Gauteng and Western Cape) where there is no anticipated cross border interference.
- 40.4 Initial plan was developed in February 2015. (Refer to Annexure B).
- 41. However, contestation to the BDM Policy amendments impacted on the planning and execution of the programme:
 - 41.1 Subsequent to the March 2015 Policy Publication, eTV launched a legal challenge in the North Gauteng High Court on the Set-Top-Boxes encryption aspect.
 - 41.2 In June 2015, the North Gauteng High Court ruled in favour of the Minister of Communications upholding the provisions of the approved Policy Amendments.
 - 41.3 In 2016, eTV launched an appeal application in the Supreme Court of Appeal (SCA).
 - 41.4 In June 2016, the SCA ruled in favour of eTV, setting aside one clause 5.1.2(B)(a) which states that “the STB control system for the free-to-air DTT STBs shall not have capabilities to encrypt broadcast signals for the

subsidised STBs”, not the policy amendments as purported. All other amendments to the policy remain valid.

- 41.5 The Minister filed an application in the Constitutional Court seeking a declaration that the process followed in the BDM policy amendment was lawful and rational and that proper consultations were made with stakeholders. The matter was heard on 21 February 2017.
- 41.6 In July 2017, the court ruled in favour of the Minister indicating that Minister has powers to chop and change the Policy
42. Nevertheless, progress regarding project planning, coordination and execution continued as follows:
 - 42.1 The DTT regulations were confirmed for implementation by the Independent Communications Authority of South Africa (ICASA) in April 2015.
 - 42.2 South African National Standards (SANS) for digital broadcasting finalized between April and September 2015.
 - 42.3 Sentech configured all 183 analogue transmitters across the country with DTT network covering 84% population and are in full operation.
 - 42.4 Between May 2015 and June 2015, the Minister of Communications conducted bilateral engagements with neighboring countries to harmonise potential spectrum interference with those countries. Botswana, Lesotho, Swaziland, Mozambique and Namibia were visited.
 - 42.5 Awareness campaigns commenced in May 2015 and officially launched in July 2015.

- 42.6 In July 2015, USAASA established a panel of twenty seven (27) manufacturers to supply DTT STBs, DTH STBs, DTT antennae & satellite dishes. Although there was lack of transparency in the procurement process and lack of consultation with the DoC.
- 42.7 On 01 October 2015, the DTT registrations campaign commenced in Keimoes, Northern Cape which is part of the Square Kilometre Array (SKA) clearance.
- 42.8 On 17 December 2015, commencement of the distribution and installations for STBs and related devices launched in Keimoes, Northern Cape, Kai Garib Municipality.
- 43 Due to the challenges experienced in relation to poor delivery/supply of decoders with the companies appointed by USAASA, particularly Direct to Home (DTH) devices, revision to the implementation rollout was considered in 2017/18 to as follows:
- 44 **Short-Term – Phase 1** (Plan developed for Free State Province is attached hereto as annexure C):
- 44.1 STB Clearance: Clearing of existing DTT kits in the SAPO Warehouses;
- 44.2 The planned sequence starts with predominantly flat provinces along borders (Free State and North West);
- 44.3 Plan could not be realised due to expiry of installation companies' contracts between November 2018 and January 2019; and
- 44.4 However, the registration process for indigents activated nationally.

45 **Medium Term – Phase 2**

- 45.1 Acquisition of DTH decoders to connect already registered DTH households in the target provinces.

46 Long-term – Phase 3

- 46.1 New procurement of devices for the remainder of the provinces; and
- 46.2 Rollout in the remainder of the border and inland provinces with targeted completion date of 30 June 2019.

ROLL-OUT JOURNEY AND CHALLENGES

- 43. The project was handed over to DoC on 30 January 2015, effectively leaving five (5) months for the DoC to meet the International Telecommunications Union set analogue transition date of 17 June 2015. However there was no dedicated budget allocated to the new department from the Proclamation.
- 44. At the time of handover, USAASA had in November 2014 issued tenders for the supply of both encrypted and non-encrypted STBs, a process that was carried out without consultation with the DoC.
- 45. 04 March 2015 - Final amendments to the BDM Policy approved by Cabinet that unlocked the project for implementation. 100% subsidy to poor TV-owning households.
- 46. 18 March 2015 – Final BDM Policy amendments gazetted.
- 47. In March 2015 – An implementation framework (ECOSYSTEM) was developed and implementation prioritisation was agreed upon.

48. South African National Standards (SANS) for Digital Broadcasting finalised between April 2015 and September 2015.
49. April 2015 – Sentech configured and optimised transmission network covering 88% DTT and 12% DTH. The network is currently in full operation across the country.
50. Between May 2015 and June 2015, the Ministry of Communications conducted bilateral engagements with neighbouring countries spectrum interference harmonisation. Botswana, Lesotho, Swaziland, Mozambique and Namibia were visited.
51. In July 2015 – Awareness campaign was launched.
52. In July 2015, USAASA established a panel of twenty seven (27) manufacturers to supply DTT STBs, DTH STBs, DTT antennae and Satellite dishes.
53. Twenty one (21) to produce DTT STBs and 4 to produce DTH STBs.
54. Six (6) to produce DTT antennae and 1 to produce Satellite dishes.
55. In August 2015, USAASA allocated manufacturing volumes to the following companies:
 - 56.1 CZ Electronics and Leratadima Marketing to produce 500,000 DTT STBs each;
 - 56.2 Bua Africa to produce 500,000 DTH STBs;
 - 56.3 Ellies Industries to produce 500,000 satellite dishes; and
 - 56.4 QEC and Temic Electronics to produce 500,000 DTT Antennae each.

56. Due to lack of transparency by USAASA on the procurement process, suspicions were created and in September 2015, the office of the Acting Director-General engaged the services of the National Treasury to investigate the procurement processes undertaken.
57. The contents of the report of the investigation were discussed in the feedback meeting between the office of the ADG, PWC and PMO. However, neither hard nor soft copies were shared with the PMO. But the issues raised included amongst others the following:
 - 57.1 Supply chain processes were not followed in the procurement process;
 - 57.2 Orders for STBs were placed at inflated prices;
 - 57.3 Leratadima Marketing did not have a production facility (when it tendered it used the address in Rosslyn, Pretoria and when visited only to find that the address does not exist); and
 - 57.4 Interest earned from the allocated budget was used without the approval from National Treasury.
58. December 2015 Free-to-air (FTA) Broadcasters made their digital content available on digital platform feeding existing channels (4 SABC Channels, 6 eTV Channels and 18 SABC Radio Stations).
59. In December 2015, USAASA appointed manufactures made available set of STBs and connection devices for government subsidy.
60. In December 2015 – Distribution and installation of STBs commenced in the Northern Cape.
61. 01 February 2016 - Dual-Illumination Performance Period Commenced.

62. In June 2016 every household connected in the core towns of the Square Kilometre Array (SKA), Brandvlei (Hantam Local Municipality), Williston (Karoo Hoogland Local Municipality), Carnavon and Vanwyksvlei (Kareeberg Local Municipality) and Vorsburg.
63. 28 October 2016, due to progress made on the implementation process, the first analogue transmitter in the country was switched off in the SKA area, at Carnavon, Northern Cape. By 31 March 2017, Eighteen (18) analogue transmitter were switched in the Core Towns of SKA.
64. February 2017 – Shortage of Direct To Home (DTH) STBs created challenges for the decoder rollout programme leading to an Interim Implementation (To clear DTT Stock sitting in warehouses as SAPO was incurring cost of storage) aimed at:
 - 64.1 Targeting predominantly DTT areas with an intent to switch off analogue transmitters where, Free State and North West Provinces areas were identified to be flat terrains suitable for the deployment of the available terrestrial decoders;
 - 64.2 Between April and May 2018, a successful focused rollout pilot was carried out in Verkeerdevlei and Brandfort in the Free State; and
 - 64.3 A pilot model was later considered for implementation across the Free State province in August and September 2018.

Digital Migration Advisory Council

65. Between June and July 2017, a Digital Migration Advisory Council (DMAC) comprised of stakeholders from Government entities, Private Sector, Telecommunication and broadcasting sectors was established by Minister Ayanda Dlodlo.

66. Activities on the rollout process were halted in order to review the implementation model to be advised by the DMAC.
67. In October 2017, the DMAC was disbanded and recommendation was placed on making use of government departments and entities to plan and execute of the programme.
68. In July 2018, a Digital Migration Advisory Council was re-established and members were appointed from government entities, government departments and broadcasters (eMedia, SABC and Multichoice). DMAC Terms of Reference are attached for ease of reference (DMAC TOR Attached as annexure D).

Review of the delivery model

69. In July 2018, Mr Aldred Dreyer was appointed to head the BDM PMO. He recommended and initiated a process of the delivery model review.
70. A revision to the model was aimed at fast tracking the rollout process of the programme in a manner that is inclusive, affordable, efficient and reduces risk to government.
71. It was anticipated that the revised delivery model will adopt a market/retail driven approach through collaboration and partnerships with the private sector and industry where government will no longer be involved in the procurement of Set-Top-Boxes (STBs), warehousing, transportation and installation of devices.
72. Working groups were established to assist with some components of the review of the model as per figure below:



Figure1: Working Groups

73. During the exercises of the delivery model review, implementation focused in the Free State to realised depletion of stock stored in the SAPO warehouses.
74. Between August and November 2018, focused rollout (Registration and decoder rollout) was carried in Free State district and local municipalities as part of the execution of the implementation plan. The plan also aimed at realising analogue switch off in the province by 31 March 2019 – Refer to Free State ASO Plan attached as Annexure E.
75. During the execution of the plan, between November 2018 and January 2019, installation companies' contracts expired leading to the stoppage of execution of the decoder rollout in the Free State as a target province.
76. By the time of the expiry of contracts for installers, one transmitter had already been switched off in the town of Senekal in Free State on the 15th of January 2019.

77. Given these challenges, the department has developed and recommended to USAASA an installation model that places focuses on the consideration of local installers as an alternative solution to the appointment of installation companies at national level. The experience was that in cases where these national installers subcontracted the services to local people, there were high level of exploitation. In addition, there was a lack of after installation support.
78. While progress has been made on the implementation process of the programme, the project experienced challenges from the time I was involved in 2014. Some key challenges are outlined in the table below:

CHALLENGE	IMPACT / IMPLICATION	INTERVENTION MADE
<p>Project not sufficiently funded for the department and all implementing entities (USAASA, SAPO, Sentech, SABC) to deliver on their respective mandates:</p> <ul style="list-style-type: none"> ▪ STBS and related Accessories; ▪ Distribution; ▪ Public Awareness ▪ Call (Contact) Centre; ▪ Dual Illumination ▪ Broadcast Content 	<ul style="list-style-type: none"> ▪ Delays in the rollout and subsequent analogue switch off ▪ Poor registration uptake ▪ Inadequate reach of messaging ▪ Lack of availability of STBs in the retail market. ▪ Absence of consumer support undermining the progress of the Digital Migration. ▪ Low uptake. People are enticed by content on television broadcast platform ▪ Loss of opportunity on content offering in 	<ul style="list-style-type: none"> ▪ 1.5 Million STBs and receiving devices procurement carried out by USAASA ▪ Door-to-door registration campaigns strategy employed. ▪ Partnership with COGTA, local municipalities and the Post Office forged in order to fast track the registration process.

	multi-channel environment.	
Lack of human resources to provide project coordination and administrative support.	<ul style="list-style-type: none"> ▪ Lack of coordination of the project. 	<ul style="list-style-type: none"> ▪ Office of the Acting Director-General engaged to assist with the capacitation of the project management office. Youth were appointed in October 2015. However, their contracts ended 31 October 2017.
Cancellation of tenders for the supply of STBs and related receiving antennae by USAASA in 2016.	Immediate shortage of DTH decoders to service the priority borderline areas as per the initial STB rollout plan.	USAASA was engaged immediately and impact on the project was highlighted. The matter was since resolved through mediation in court.
Shortage of DTH stock for distribution and connections to indigent households	<ul style="list-style-type: none"> ▪ Stoppage of decoder rollout ▪ Inability to distribute and install STBs on time has undermined the intended progress 	<ul style="list-style-type: none"> ▪ USAASA has been engaged immediately in 2016. ▪ USAASA reported that there is commitment for the supply of remaining decoder by December 2019.
Lack of DTT STBs on retail market <ul style="list-style-type: none"> ▪ To service non-qualifying households for government subsidy. 	Lack of migration of those who do not qualify for free Government STBs and receiving antennae.	<ul style="list-style-type: none"> ▪ An effort was made to engage the Retail Forum and industry with an intent to arouse their interest into introduction of devices in the market.

		<ul style="list-style-type: none"> ▪ The already available Free To Air DTT platforms are being marketed
Current funding shortfall for the procurement of the balance of 3.2 million devices for indigent household committed by government.	Lack of supply of government subsidised devices to qualifying households.	National Treasury engaged regarding the funding shortfall
Expiry of installations contract between December 2018 and January 2019	Stoppage of decoder rollout undermining the implementation of the plan and analogue switch off.	<ul style="list-style-type: none"> ▪ USAASA engaged about the challenge before the expiry of contracts. ▪ DoC recommends on way ahead for consideration of appointment of installers from local provinces, district and local municipalities ▪ DoC developed a framework for the appointment and making use of local installers and provide to USAASA.
Low registration update by households due to lack of awareness campaign on the ground.	<ul style="list-style-type: none"> ▪ Delays in the completion of the project 	<ul style="list-style-type: none"> ▪ Engagements provincial government, district and local municipalities to assist with awareness and registration campaigns is underway and yielding positive results.

		<ul style="list-style-type: none"> ▪ Partnership forged with COGTA to fast track the registration process.
Lack of contact centre	<ul style="list-style-type: none"> ▪ Lack of consumer support 	<ul style="list-style-type: none"> ▪ Sentech made provision for an interim Call Centre with limited seats since January 2019. ▪ There is an effort to establish walk-in centres in partnership with SAPO across the country. A process is viewed to be efficient.

WHERE ARE WE TODAY (STATUS REPORT)

79. In terms of country readiness:

79.1 Policy in place covering 100% subsidy to poor indigent television owning households;

79.2 Standards in place;

79.3 Digital Transmission network infrastructure deployed covering 88% terrestrial and 12% to be covered by satellite across the country; and

79.4 Registration of eligible indigents ready across the country.

80. In addition, there are direct to home free to air devices on retail.

81. With all the challenges experienced, significant progress has been made on the implementation process of the programme.

82. Since the commencement of the registration and installation process in 2015, by the end of July 2019:

82.1 A total of 1 061 341 registrations were recorded nationally;

82.2 A total of 511 368 installations have been completed across the country;

Table 1: Summary of registrations and installation statistics

	Province	Number of Branches	Total projected households	Total registrations to date	Total STB's issues to date	Total number of installations allocated	Total number of installations completed
1	Northern Cape	63	111,559	57,196	45,888	45,888	44,044
2	Free State	122	341,306	273,611	199,759	199,759	192,447
3	Limpopo	142	562,980	76,379	35,775	35,775	32,443
4	Mpumalanga	110	455,867	113,772	59,484	59,484	54,599
5	KwaZulu-Natal	237	860,786	196,064	85,334	85,334	77,638
6	Eastern Cape	196	538,633	101,643	32,120	32,120	25,227
7	North West	119	382,692	154,776	90,979	90,979	84,965
8	Western Cape	173	508,888	54,121	0	0	0
9	Gauteng	320	1,237,289	33,779	5	5	5
Total		1,482	5,000,000	1,061,341	549,344	549,344	511,368

Source: SAPO Dashboard, 31 July 2019

83. In terms of the produced devices, of the total 1.5 million committed procurement in 2015, of which 1 million was DTT and 500 000 DTH, 931 778 DTT decoders and 79 042 DTH Decoders were delivered to SAPO.

84. Devices delivery statistics is presented on the table below:

Table 2: Summary of STBs produced and distributed to SAPO warehouses

Summary of STB Stock ordered vs. STB stock delivered						
STB Supplier	Type of STB equipment delivered to SAPO to date	Total quantities ordered to date	Total quantity delivered to assigned SAPO warehouses to date		Balance of outstanding stock still to be delivered	
			Quantity	%	Quantity	%
CZ Electronics	DTT STB's	500,000	500,000	100.00%	0	0.00%
Leratadima	DTT STB's	440,428	431,788	98.04%	-8,640	-1.96%
BUA Africa	DTH STB's	130,042	79,042	60.78%	-51,000	-39.22%
Temic Manufacturing	DTT Antennas	501,685	500,040	99.67%	-1,645	-0.33%
QEC	DTT Antennas	500,135	500,135	100.00%	0	0.00%
Ellies Industries	DTH Satellite dish sets	405,073	405,073	100.00%	0	0.00%
TOTAL		2,477,363	2,416,078	97.53%	-61,285	-2.47%

Source: SAPO Dashboard – 31 July 2019

- 84.1 Indigent registration underway. Qualifying households are registering at post office branches across the country.
- 84.2 Department has forged partnership with the Department of Cooperative Governance (DoCG) to fast track indigent registration process through making use of Community Workers Programme (CWP) volunteers and Community Development workers.
- 84.3 Department is in consultation with Provincial Government, District and Local municipalities for assistance with the indigent registration with Northern Cape, Western Cape, Limpopo and Eastern Cape already engaged.
- 84.4 Due to lack of human resource capacity, focused registration campaigns are planned and activities underway in the Free State, Northern Cape and Eastern Cape with other provinces to follow.
- 84.5 Decoder rollout process has stopped since January 2019 due to the expiry of installation companies appointed by USAASA.
- 84.6 Considering all the challenges experienced in the project since the commencement of the decoder rollout, it became imperative to review the delivery model with an intent to achieve efficiency and ensure realisation of early spectrum release objective. Review of the delivery model to be

completed and presented for approval in September 2019 and October 2019 respectively.

84.7 A roadmap towards realising complete analogue switch off and release of spectrum will be revised once the delivery model is approved in consideration of the high level implementation plan attached as annexure F.

84.8 Conclusion

84.8.1 Ideally, programme of this magnitude require resourcing. So far, the project is not sufficiently resourced, both human and financial resources.

84.8.2 As the department entrusted with the implementation of the project, was supposed to have authority over activities of the project and the entities responsible for respective deliverables on the project. In this regard, the department did not have authority over entities participating in the implementation process of the programme.

84.8.3 As demonstrated on the discussion of this statement, amongst others USAASA carried out procurement services without consultation with the department. Although the project is not sufficiently resourced, significant progress could have been made with respect to decoder rollout. However, the challenges experienced due to litigations by the appointed companies has led to a delays and halting of the decoder rollout undermining the anticipated progress.

84.8.4 For the government to realise the successful migration process, resources are required, the department responsible for the programme should be given authority over entities playing role and all activities.

This is all I wish to state.

Signed at **Pretoria** on this the 30th day of August 2019


 FHATUWANI LASTBORN MUTUVHI

A

81/172488(Z19E)



PROCLAMATION
by the
President of the Republic of South Africa

N. R., 2014

**TRANSFER OF ADMINISTRATION OF AND POWERS AND FUNCTIONS
ENTRUSTED BY LEGISLATION TO CERTAIN CABINET MEMBERS IN TERMS OF
SECTION 97 OF THE CONSTITUTION**

In terms of Section 97 of the constitution of the Republic of South Africa, 1996, I hereby transfer the administration of and the powers and functions entrusted by the specified legislation and all amendments thereto, to the specified Cabinet member as set out in the Schedule with effect from the date of publication of this Proclamation in the Gazette.

Given under my Hand and the Seal of the Republic of South Africa at Pretoria
on this 25 day of November Two Thousand and Fourteen.

A handwritten signature in dark ink, appearing to be "Jacob Zuma", written over a circular embossed seal.

PRESIDENT

A handwritten signature in dark ink, appearing to be "D. M. D. M. D.", written over a circular embossed seal.

MINISTER OF THE CABINET

A handwritten signature in dark ink, appearing to be "A. S.", written over a circular embossed seal.

MINISTER OF THE CABINET

SCHEDULE

1. The administration of and powers and functions entrusted by the legislation, mentioned in Column 1 of the table below, to a Cabinet member mentioned in Column 2 of that table, are hereby transferred to the Cabinet member mentioned in Column 3 of the table.

2. Column 3 of the table below states the relevant Minister and the extent of transfer of the administration of and powers and functions entrusted by legislation to that Minister.

Column 1	Column 2	Column 3
Legislation	Cabinet member responsible	Cabinet member to whom function is transferred and extent of transfer
Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 4(3)(a)	Minister of Communications	1. The Minister of Communications in so far as the Independent Communications Authority may make recommendations to that Minister on policy matters and amendments to the Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000), and the Broadcasting Act, 1999 (Act No. 4 of 1999), which accord with the objects of these Acts to promote development in

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		<p>the broadcasting sector.</p> <p>2. The Minister of Telecommunications and Postal Services, in so far as the Independent Communications Authority may make recommendations to that Minister on policy matters and amendments to the Electronic Communications Act, 2005 (Act No. 36 of 2005), and the Postal Services Act, 1998 (Act No. 124 of 1998), which accord with the objects of these Acts to promote development in the electronic transactions, postal and electronic communications sectors.</p>
Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 4(3)(o)	Minister of Communications	Minister of Telecommunications and Postal Services: The administration of the section referred to in Column 1.

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<p>Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 4(3A)(a)</p>	<p>Minister of Communications</p>	<p>1. The Minister of Communications in so far as policy made, and policy directions issued, by that Minister in terms of the Broadcasting Act, 1999 (Act No. 4 of 1999), the Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000), and any other applicable law.</p> <p>2. The Minister of Telecommunications and Postal Services in so far as policy made, and policy directions issued, by that Minister in terms of the Postal Services Act, 1998 (Act No. 124 of 1998), the Electronic Communications Act, 2005 (Act No. 36 of 2005), and any other applicable law.</p>
<p>Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 6A(2)(a) and (b)</p>	<p>Minister of Communications</p>	<p>1. The Minister of Communications in so far as appropriate key performance indicators and measurable performance targets contemplated in the section</p>

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		<p>referred to in Column 1 relate to the laws administered by that Minister.</p> <p>2. The Minister of Telecommunications and Postal Services in so far as appropriate key performance indicators and measurable performance targets contemplated in the section referred to in Column 1 relate to the laws administered by that Minister.</p>
<p>Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 15(1A)</p>	<p>Minister of Communications</p>	<p>1. The Minister of Communications in so far as the administration of and powers and functions entrusted by the section referred to in Column 1 relate to the laws administered by that Minister.</p> <p>2. The Minister of Telecommunications and Postal Services in so far as the administration of and powers and functions entrusted by the section</p>

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		referred to in Column 1 relate to the laws administered by that Minister.
Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000): Section 16(1) and (2)	Minister of Communications	The Minister of Communications and the Minister of Telecommunications and Postal Services: The administration of and powers and functions entrusted by the section referred to in Column 1.
Electronic Communications Act, 2005 (Act No. 36 of 2005): Section 3	Minister of Telecommunications	<p>1. The Minister of Communications in so far as policies contemplated in the section referred to in Column 1 relate to the Broadcasting Act, 1999 (Act No. 4 of 1999), and the Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000).</p> <p>2. The Minister of Telecommunications and Postal Services in so far as policies contemplated in the section referred to in Column</p>

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		1 relate to the Electronic Communications Act, 2005 (Act No. 36 of 2005).
Electronic Communications Act, 2005 (Act No. 36 of 2005): Section 4(5)	Minister of Telecommunications	<p>1. The Minister of Communications in so far as regulations proposed in terms of the section referred to Column 1 relate to the Broadcasting Act, 1999 (Act No. 4 of 1999), and the Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000).</p> <p>2. The Minister of Telecommunications and Postal Services in so far as regulations proposed in terms of the section referred to Column 1 relate to the Electronic Communications Act, 2005 (Act No. 36 of 2005).</p>
Electronic Communications Act, 2005 (Act No. 36 of 2005): Section 5(6)	Minister of Telecommunications	1. The Minister of Communications in so far as a policy direction contemplated in the section

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		<p>referred to Column 1 relates to the Broadcasting Act, 1999 (Act No. 4 of 1999), and the Independent Communications Authority of South Africa Act, 2000 (Act No. 13 of 2000).</p> <p>2. The Minister of Telecommunications and Postal Services in so far as a policy direction contemplated in the section referred to Column 1 relates to the Electronic Communications Act, 2005 (Act No. 36 of 2005).</p>
Electronic Communications Act, 2005 (Act No. 36 of 2005): Chapter 9	Minister of Telecommunications	The Minister of Communications: The administration of the Chapter referred to in Column 1.
Electronic Communications Act, 2005 (Act No. 36 of 2005): Section 79B	Minister of Telecommunications	1. The Minister of Communications in so far as the administration of and powers and functions entrusted by the section referred to in Column 1 relates to the functions of the Minister.

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		<p>2. The Minister of Telecommunications and Postal Services in so far as the administration of and powers and functions entrusted by the section referred to in Column 1 relates to the functions of the Minister.</p>
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ID	Task Mode	Task Name	Duration	Start	Finish	Predecessors	January	April	May	June	July
1		BROADCASTING DIGITAL MIGRATION (BDM)PROJECT KEY MILESTONES									
2		BDM POLICY AMENDMENTS	103 days	Mon 14/09/29	Wed 15/02/18						
3		Policy Direction	103 days	Mon 14/09/29	Wed 15/02/18						
10		REGULATORY FRAMEWORK	240 days	Mon 14/11/03	Mon 15/10/05						
11		DTT Regulations	0 days	Mon 15/03/30	Mon 15/03/30						
13		DTT Standards	240 days	Mon 14/11/03	Mon 15/10/05						
14		SANS 862 (DVB-T2)	0 days	Thu 15/02/19	Thu 15/02/19						
16		DTH - SANS 1719	130 days	Mon 14/11/03	Mon 15/05/04						
22		IDTV - SANS 10352	230 days	Mon 14/11/17	Mon 15/10/05						
28		TRANSMISSION NETWORK (Terrestrial 83.6% Ready & 100% Satellite Ready)	414 days	Mon 14/12/01	Thu 16/06/30						
29		Network Rollout	130 days	Mon 14/12/01	Thu 16/06/30						
39		DIGITAL CONTENT	130 days	Mon 15/02/02	Fri 15/07/31						
40		Establishment of Digitised Channels (Existing and New)	130 days	Mon 15/02/02	Fri 15/07/31						
48		DTT DEVICES	424 days	Mon 14/11/17	Thu 16/06/30						
49		Procurement of STBs	100 days	Mon 14/11/17	Fri 15/04/03						
50		Appointment of Manufacturers	100 days	Mon 14/11/17	Fri 15/04/03						
56		STB Manufacturing	280 days	Mon 15/04/06	Fri 16/04/29						
59		STB Distribution	349 days	Mon 15/03/02	Thu 16/06/30						
62		Installation of DTT STB Infrastructure	330 days	Mon 15/03/02	Fri 16/06/03						
66		PUBLIC AWARENESS	370 days	Mon 15/01/26	Fri 16/06/24						
67		Public Awareness Strategy	370 days	Mon 15/01/26	Fri 16/06/24						
91		ANALOGUE SWITCH OFF (ASO)	280 days	Mon 16/01/04	Fri 17/01/27						

Project: DTT PROJECT PLAN V3 Fe Date: Sun 15/02/15	Task Split Milestone Summary	Project Summary External Tasks External Milestone Inactive Task	Inactive Milestone Inactive Summary Manual Task Duration-only	Manual Summary Rollup Manual Summary Start-only Finish-only	Deadline Progress

Frees State				
ID	Task Name	Duration	Start	Finish
1	Aso Rollout plan	187 days	Tue 18/08/07	Tue 19/04/16
2	Senekal Transmitter Site	35 days	Wed 18/08/08	Wed 18/09/19
3	Install 3 character generators	1 day	Tue 18/08/14	Tue 18/08/14
4	Engage Stakeholders	1 day	Wed 18/08/15	Wed 18/08/15
5	Lejweleputswa District Municipality	13 days	Thu 18/08/16	Thu 18/08/30
6	Ventersburg	12 days	Thu 18/08/16	Wed 18/08/29
7	Public education	1 day	Thu 18/08/16	Thu 18/08/16
8	Registration	5 days	Fri 18/08/17	Wed 18/08/22
9	STB installation	10 days	Sat 18/08/18	Wed 18/08/29
10	Meloding	12 days	Fri 18/08/17	Thu 18/08/30
11	Public education	1 day	Fri 18/08/17	Fri 18/08/17
12	Registration	5 days	Sat 18/08/18	Thu 18/08/23
13	STB installation	10 days	Mon 18/08/20	Thu 18/08/30
14	Thabo Mofutsanyane District Municipality	13 days	Thu 18/08/16	Thu 18/08/30
15	Arlington	12 days	Thu 18/08/16	Wed 18/08/29
16	Public education	1 day	Thu 18/08/16	Thu 18/08/16
17	Registration	5 days	Fri 18/08/17	Wed 18/08/22
18	STB installation	10 days	Sat 18/08/18	Wed 18/08/29
19	Marquard	12 days	Fri 18/08/17	Thu 18/08/30
20	Public education	1 day	Fri 18/08/17	Fri 18/08/17
21	Registration	5 days	Sat 18/08/18	Thu 18/08/23
22	STB installation	10 days	Mon 18/08/20	Thu 18/08/30
23	Senekal	12 days	Thu 18/08/16	Wed 18/08/29
24	Public education	1 day	Thu 18/08/16	Thu 18/08/16
25	Registration	5 days	Fri 18/08/17	Wed 18/08/22
26	STB installation	10 days	Sat 18/08/18	Wed 18/08/29
27	Fezile Dabi District Municipality	12 days	Fri 18/08/17	Thu 18/08/30
28	Steynsrus	12 days	Fri 18/08/17	Thu 18/08/30
29	Public education	1 day	Fri 18/08/17	Fri 18/08/17
30	Registration	5 days	Sat 18/08/18	Thu 18/08/23

Frees State					
ID	Task Name	Duration	Start	Finish	
31	STB installation	10 days	Mon 18/08/20	Thu 18/08/30	
32	Send notification to all stakeholders	11 days	Wed 18/08/08	Wed 18/08/22	
33	ICASA	0 days	Wed 18/08/22	Wed 18/08/22	
34	Broadcasters	0 days	Wed 18/08/22	Wed 18/08/22	
35	Municipalities, Manufacturers	0 days	Wed 18/08/08	Wed 18/08/08	
36	Installation audit and verification	5 days	Fri 18/08/31	Wed 18/09/05	
37	ready to switch off	5 days	Fri 18/08/31	Wed 18/09/05	
38	Install still frame generators	1 day	Thu 18/09/06	Thu 18/09/06	
39	Playout still frame generators	10 days	Fri 18/09/07	Wed 18/09/19	
40	Switch off Senekal transmitter site	0 days	Wed 18/09/19	Wed 18/09/19	
41	Petrus Steyn Transmitter Site	40 days	Wed 18/08/15	Wed 18/10/03	
42	Install 3 character generators	1 day	Wed 18/08/15	Wed 18/08/15	
43	Fezile Dabi District Municipality	24 days	Wed 18/08/15	Tue 18/09/11	
44	Frankfort	12 days	Mon 18/08/27	Sat 18/09/08	
45	Public education	1 day	Mon 18/08/27	Mon 18/08/27	
46	Registration	5 days	Tue 18/08/28	Sat 18/09/01	
47	STB installation	10 days	Wed 18/08/29	Sat 18/09/08	
48	Heilbron	12 days	Tue 18/08/28	Mon 18/09/10	
49	Public education	1 day	Tue 18/08/28	Tue 18/08/28	
50	Registration	5 days	Wed 18/08/29	Mon 18/09/03	
51	STB installation	10 days	Thu 18/08/30	Mon 18/09/10	
52	Oranjeville	12 days	Wed 18/08/29	Tue 18/09/11	
53	Public education	1 day	Wed 18/08/29	Wed 18/08/29	
54	Registration	5 days	Thu 18/08/30	Tue 18/09/04	
55	STB installation	10 days	Fri 18/08/31	Tue 18/09/11	
56	Phiritona	16 days	Wed 18/08/15	Sat 18/09/01	
57	Public education	1 day	Wed 18/08/15	Wed 18/08/15	
58	Registration	5 days	Thu 18/08/16	Tue 18/08/21	
59	STB installation	10 days	Wed 18/08/22	Sat 18/09/01	
60	Tweeling	12 days	Tue 18/08/21	Mon 18/09/03	

Frees State				
ID	Task Name	Duration	Start	Finish
61	Public education	1 day	Tue 18/08/21	Tue 18/08/21
62	Registration	5 days	Wed 18/08/22	Mon 18/08/27
63	STB installation	10 days	Thu 18/08/23	Mon 18/09/03
64	Villiers	12 days	Wed 18/08/22	Tue 18/09/04
65	Public education	1 day	Wed 18/08/22	Wed 18/08/22
66	Registration	5 days	Thu 18/08/23	Tue 18/08/28
67	STB installation	10 days	Fri 18/08/24	Tue 18/09/04
68	Deneysville	16 days	Wed 18/08/15	Sat 18/09/01
69	Public education	1 day	Wed 18/08/15	Wed 18/08/15
70	Registration	5 days	Thu 18/08/16	Tue 18/08/21
71	STB installation	10 days	Wed 18/08/22	Sat 18/09/01
72	Thabo Mofutsanyane District Municipality	35 days	Tue 18/08/21	Wed 18/10/03
73	Petrus Steyn	12 days	Tue 18/08/21	Mon 18/09/03
74	Public education	1 day	Tue 18/08/21	Tue 18/08/21
75	Registration	5 days	Wed 18/08/22	Mon 18/08/27
76	STB installation	10 days	Thu 18/08/23	Mon 18/09/03
77	Reitz	12 days	Wed 18/08/22	Tue 18/09/04
78	Public education	1 day	Wed 18/08/22	Wed 18/08/22
79	Registration	5 days	Thu 18/08/23	Tue 18/08/28
80	STB installation	10 days	Fri 18/08/24	Tue 18/09/04
81	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
82	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
83	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
84	Installation audit and verification	5 days	Wed 18/09/12	Tue 18/09/18
85	ready to switch off	5 days	Wed 18/09/12	Tue 18/09/18
86	Install still frame generators	1 day	Wed 18/09/19	Wed 18/09/19
87	Playout still frame generators	10 days	Thu 18/09/20	Wed 18/10/03
88	Switch off Petrus Steyn transmitter site	0 days	Wed 18/10/03	Wed 18/10/03

Frees State				
ID	Task Name	Duration	Start	Finish
89	Kroonstad Transmitter Site	49 days	Tue 18/08/07	Mon 18/10/08
90	Install 3 character generators	1 day	Tue 18/08/14	Tue 18/08/14
91	Fezile Dabi District Municipality	16 days	Mon 18/09/10	Mon 18/10/01
92	Edenville	12 days	Mon 18/09/10	Tue 18/09/25
93	Public education	1 day	Mon 18/09/10	Mon 18/09/10
94	Registration	5 days	Tue 18/09/11	Mon 18/09/17
95	STB installation	10 days	Wed 18/09/12	Tue 18/09/25
96	Koppies	12 days	Tue 18/09/11	Wed 18/09/26
97	Public education	1 day	Tue 18/09/11	Tue 18/09/11
98	Registration	5 days	Wed 18/09/12	Tue 18/09/18
99	STB installation	10 days	Thu 18/09/13	Wed 18/09/26
100	Lengau	12 days	Wed 18/09/12	Thu 18/09/27
101	Public education	1 day	Wed 18/09/12	Wed 18/09/12
102	Registration	5 days	Thu 18/09/13	Wed 18/09/19
103	STB installation	10 days	Fri 18/09/14	Thu 18/09/27
104	Parys	12 days	Wed 18/09/12	Thu 18/09/27
105	Public education	1 day	Wed 18/09/12	Wed 18/09/12
106	Registration	5 days	Thu 18/09/13	Wed 18/09/19
107	STB installation	10 days	Fri 18/09/14	Thu 18/09/27
108	Rammulotsi	12 days	Thu 18/09/13	Fri 18/09/28
109	Public education	1 day	Thu 18/09/13	Thu 18/09/13
110	Registration	5 days	Fri 18/09/14	Thu 18/09/20
111	STB installation	10 days	Mon 18/09/17	Fri 18/09/28
112	Viljoenskroon	12 days	Fri 18/09/14	Mon 18/10/01
113	Public education	1 day	Fri 18/09/14	Fri 18/09/14
114	Registration	5 days	Mon 18/09/17	Fri 18/09/21
115	STB installation	10 days	Tue 18/09/18	Mon 18/10/01
116	Vredefort	12 days	Mon 18/09/10	Tue 18/09/25
117	Public education	1 day	Mon 18/09/10	Mon 18/09/10
118	Registration	5 days	Tue 18/09/11	Mon 18/09/17

Frees State				
ID	Task Name	Duration	Start	Finish
119	STB installation	10 days	Wed 18/09/12	Tue 18/09/25
120	Kroonheuwel	12 days	Tue 18/09/11	Wed 18/09/26
121	Public education	1 day	Tue 18/09/11	Tue 18/09/11
122	Registration	5 days	Wed 18/09/12	Tue 18/09/18
123	STB installation	10 days	Thu 18/09/13	Wed 18/09/26
124	Kroonpark	12 days	Wed 18/09/12	Thu 18/09/27
125	Public education	1 day	Wed 18/09/12	Wed 18/09/12
126	Registration	5 days	Thu 18/09/13	Wed 18/09/19
127	STB installation	10 days	Fri 18/09/14	Thu 18/09/27
128	Kroonstad	12 days	Thu 18/09/13	Fri 18/09/28
129	Public education	1 day	Thu 18/09/13	Thu 18/09/13
130	Registration	5 days	Fri 18/09/14	Thu 18/09/20
131	STB installation	10 days	Mon 18/09/17	Fri 18/09/28
132	Lejweleputswa District Municipality	49 days	Tue 18/08/07	Mon 18/10/08
133	Merafong	12 days	Fri 18/09/14	Mon 18/10/01
134	Public education	1 day	Fri 18/09/14	Fri 18/09/14
135	Registration	5 days	Mon 18/09/17	Fri 18/09/21
136	STB installation	10 days	Tue 18/09/18	Mon 18/10/01
137	AlInridge	29 days	Wed 18/08/15	Tue 18/09/18
138	Public education	1 day	Wed 18/08/15	Wed 18/08/15
139	Registration	5 days	Thu 18/08/16	Tue 18/08/21
140	STB installation	10 days	Thu 18/09/06	Tue 18/09/18
141	Khotsoeng	29 days	Thu 18/08/16	Wed 18/09/19
142	Public education	1 day	Thu 18/08/16	Thu 18/08/16
143	Registration	5 days	Fri 18/08/17	Wed 18/08/22
144	STB installation	10 days	Fri 18/09/07	Wed 18/09/19
145	Bothaville	29 days	Fri 18/08/17	Thu 18/09/20
146	Public education	1 day	Fri 18/08/17	Fri 18/08/17
147	Registration	5 days	Sat 18/08/18	Thu 18/08/23
148	STB installation	10 days	Sat 18/09/08	Thu 18/09/20

Frees State				
ID	Task Name	Duration	Start	Finish
149	Odendaalsrus	29 days	Sat 18/08/18	Fri 18/09/21
150	Public education	1 day	Sat 18/08/18	Sat 18/08/18
151	Registration	5 days	Mon 18/08/20	Fri 18/08/24
152	STB installation	10 days	Mon 18/09/10	Fri 18/09/21
153	Riebeeckstad	29 days	Sat 18/08/18	Fri 18/09/21
154	Public education	1 day	Sat 18/08/18	Sat 18/08/18
155	Registration	5 days	Mon 18/08/20	Fri 18/08/24
156	STB installation	10 days	Mon 18/09/10	Fri 18/09/21
157	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
158	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
159	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
160	Installation audit and verification	49 days	Tue 18/08/07	Mon 18/10/08
161	ready to switch off	5 days	Tue 18/10/02	Mon 18/10/08
162	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
163	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20
164	Switch off Kroonstad transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
165	Theunissen Transmitter Site	73 days	Tue 18/08/07	Thu 18/11/08
166	Install 3 character generators	1 day	Thu 18/08/16	Thu 18/08/16
167	Lejweleputswa District Municipality	73 days	Tue 18/08/07	Thu 18/11/08
168	Odendaalsrus	17 days	Mon 18/10/01	Mon 18/10/22
169	Public education	1 day	Mon 18/10/01	Mon 18/10/01
170	Registration	5 days	Tue 18/10/02	Mon 18/10/08
171	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
172	Thabong East	17 days	Tue 18/10/02	Tue 18/10/23
173	Public education	1 day	Tue 18/10/02	Tue 18/10/02
174	Registration	5 days	Wed 18/10/03	Tue 18/10/09
175	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
176	Motsethabong	17 days	Wed 18/10/03	Wed 18/10/24

Frees State				
ID	Task Name	Duration	Start	Finish
177	Public education	1 day	Wed 18/10/03	Wed 18/10/03
178	Registration	5 days	Thu 18/10/04	Wed 18/10/10
179	STB installation	10 days	Fri 18/10/12	Wed 18/10/24
180	Bultfontein	17 days	Thu 18/10/04	Thu 18/10/25
181	Public education	1 day	Thu 18/10/04	Thu 18/10/04
182	Registration	5 days	Fri 18/10/05	Thu 18/10/11
183	STB installation	10 days	Sat 18/10/13	Thu 18/10/25
184	Hennenman	17 days	Fri 18/10/05	Fri 18/10/26
185	Public education	1 day	Fri 18/10/05	Fri 18/10/05
186	Registration	5 days	Mon 18/10/08	Fri 18/10/12
187	STB installation	10 days	Mon 18/10/15	Fri 18/10/26
188	Virginia	12 days	Mon 18/10/15	Tue 18/10/30
189	Public education	1 day	Mon 18/10/15	Mon 18/10/15
190	Registration	5 days	Tue 18/10/16	Mon 18/10/22
191	STB installation	10 days	Wed 18/10/17	Tue 18/10/30
192	Theunissen	12 days	Tue 18/10/16	Wed 18/10/31
193	Public education	1 day	Tue 18/10/16	Tue 18/10/16
194	Registration	5 days	Wed 18/10/17	Tue 18/10/23
195	STB installation	10 days	Thu 18/10/18	Wed 18/10/31
196	Glen Harmony	54 days	Wed 18/08/15	Mon 18/10/22
197	Public education	1 day	Wed 18/08/15	Wed 18/08/15
198	Registration	5 days	Thu 18/08/16	Tue 18/08/21
199	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
200	Bronville	54 days	Thu 18/08/16	Tue 18/10/23
201	Public education	1 day	Thu 18/08/16	Thu 18/08/16
202	Registration	5 days	Fri 18/08/17	Wed 18/08/22
203	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
204	Mphatlalatsane	54 days	Fri 18/08/17	Wed 18/10/24
205	Public education	1 day	Fri 18/08/17	Fri 18/08/17
206	Registration	5 days	Sat 18/08/18	Thu 18/08/23

Frees State				
ID	Task Name	Duration	Start	Finish
207	STB installation	10 days	Fri 18/10/12	Wed 18/10/24
208	Wesselsbron	54 days	Sat 18/08/18	Thu 18/10/25
209	Public education	1 day	Sat 18/08/18	Sat 18/08/18
210	Registration	5 days	Mon 18/08/20	Fri 18/08/24
211	STB installation	10 days	Sat 18/10/13	Thu 18/10/25
212	Welkom	12 days	Mon 18/10/15	Tue 18/10/30
213	Public education	1 day	Mon 18/10/15	Mon 18/10/15
214	Registration	5 days	Tue 18/10/16	Mon 18/10/22
215	STB installation	10 days	Wed 18/10/17	Tue 18/10/30
216	Manny's	12 days	Tue 18/10/16	Wed 18/10/31
217	Public education	1 day	Tue 18/10/16	Tue 18/10/16
218	Registration	5 days	Wed 18/10/17	Tue 18/10/23
219	STB installation	10 days	Thu 18/10/18	Wed 18/10/31
220	Hoopstad	12 days	Wed 18/10/17	Thu 18/11/01
221	Public education	1 day	Wed 18/10/17	Wed 18/10/17
222	Registration	5 days	Thu 18/10/18	Wed 18/10/24
223	STB installation	10 days	Fri 18/10/19	Thu 18/11/01
224	Pansig	54 days	Wed 18/08/15	Mon 18/10/22
225	Public education	1 day	Wed 18/08/15	Wed 18/08/15
226	Registration	5 days	Thu 18/08/16	Tue 18/08/21
227	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
228	Eestemyn	54 days	Thu 18/08/16	Tue 18/10/23
229	Public education	1 day	Thu 18/08/16	Thu 18/08/16
230	Registration	5 days	Fri 18/08/17	Wed 18/08/22
231	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
232	Moreskof	54 days	Fri 18/08/17	Wed 18/10/24
233	Public education	1 day	Fri 18/08/17	Fri 18/08/17
234	Registration	5 days	Sat 18/08/18	Thu 18/08/23
235	STB installation	10 days	Fri 18/10/12	Wed 18/10/24
236	Bambanani	54 days	Sat 18/08/18	Thu 18/10/25

Frees State				
ID	Task Name	Duration	Start	Finish
237	Public education	1 day	Sat 18/08/18	Sat 18/08/18
238	Registration	5 days	Mon 18/08/20	Fri 18/08/24
239	STB installation	10 days	Sat 18/10/13	Thu 18/10/25
240	Weltrix	54 days	Mon 18/08/20	Fri 18/10/26
241	Public education	1 day	Mon 18/08/20	Mon 18/08/20
242	Registration	5 days	Tue 18/08/21	Sat 18/08/25
243	STB installation	10 days	Mon 18/10/15	Fri 18/10/26
244	Winburg	12 days	Mon 18/10/15	Tue 18/10/30
245	Public education	1 day	Mon 18/10/15	Mon 18/10/15
246	Registration	5 days	Tue 18/10/16	Mon 18/10/22
247	STB installation	10 days	Wed 18/10/17	Tue 18/10/30
248	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
249	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
250	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
251	Installation audit and verification	73 days	Tue 18/08/07	Thu 18/11/08
252	ready to switch off	5 days	Fri 18/11/02	Thu 18/11/08
253	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
254	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20
255	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
256	Bethlehem Transmitter Site	104 days	Tue 18/08/07	Thu 18/12/20
257	Install 3 character generators	1 day	Tue 18/09/11	Tue 18/09/11
258	Thabo Mofutsanyane District Municipality	104 days	Tue 18/08/07	Thu 18/12/20
259	Bethlehem	42 days	Mon 18/10/15	Mon 18/12/10
260	Public education	1 day	Mon 18/10/15	Mon 18/10/15
261	Registration	5 days	Tue 18/10/16	Mon 18/10/22
262	STB installation	10 days	Wed 18/11/28	Mon 18/12/10
263	Theronville	42 days	Tue 18/10/16	Tue 18/12/11
264	Public education	1 day	Tue 18/10/16	Tue 18/10/16

Frees State				
ID	Task Name	Duration	Start	Finish
265	Registration	5 days	Wed 18/10/17	Tue 18/10/23
266	STB installation	10 days	Thu 18/11/29	Tue 18/12/11
267	Kestell	44 days	Mon 18/10/15	Wed 18/12/12
268	Public education	1 day	Mon 18/10/15	Mon 18/10/15
269	Registration	5 days	Tue 18/10/16	Mon 18/10/22
270	STB installation	10 days	Fri 18/11/30	Wed 18/12/12
271	Dikgakang	44 days	Tue 18/10/16	Thu 18/12/13
272	Public education	1 day	Tue 18/10/16	Tue 18/10/16
273	Registration	5 days	Wed 18/10/17	Tue 18/10/23
274	STB installation	10 days	Sat 18/12/01	Thu 18/12/13
275	Mokodumela	42 days	Mon 18/10/15	Mon 18/12/10
276	Public education	1 day	Mon 18/10/15	Mon 18/10/15
277	Registration	5 days	Tue 18/10/16	Mon 18/10/22
278	STB installation	10 days	Wed 18/11/28	Mon 18/12/10
279	Phuthaditjhaba	42 days	Tue 18/10/16	Tue 18/12/11
280	Public education	1 day	Tue 18/10/16	Tue 18/10/16
281	Registration	5 days	Wed 18/10/17	Tue 18/10/23
282	STB installation	10 days	Thu 18/11/29	Tue 18/12/11
283	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
284	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
285	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
286	Installation audit and verification	104 days	Tue 18/08/07	Thu 18/12/20
287	ready to switch off	5 days	Fri 18/12/14	Thu 18/12/20
288	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
289	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20
290	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
291	Harrismith & Witsieshoek Transmitter Sites	74 days	Tue 18/09/11	Wed 18/12/19
292	Install 3 character generators	1 day	Tue 18/09/11	Tue 18/09/11

Frees State				
ID	Task Name	Duration	Start	Finish
293	Thabo Mofutsanyane District Municipality	49 days	Mon 18/10/15	Wed 18/12/19
294	Harrismith	48 days	Mon 18/10/15	Tue 18/12/18
295	Public education	1 day	Mon 18/10/15	Mon 18/10/15
296	Registration	5 days	Tue 18/10/16	Mon 18/10/22
297	STB installation	10 days	Wed 18/12/05	Tue 18/12/18
298	Tshiame	48 days	Tue 18/10/16	Wed 18/12/19
299	Public education	1 day	Tue 18/10/16	Tue 18/10/16
300	Registration	5 days	Wed 18/10/17	Tue 18/10/23
301	STB installation	10 days	Thu 18/12/06	Wed 18/12/19
302	Warden	46 days	Wed 18/10/17	Tue 18/12/18
303	Public education	1 day	Wed 18/10/17	Wed 18/10/17
304	Registration	5 days	Thu 18/10/18	Wed 18/10/24
305	STB installation	10 days	Wed 18/12/05	Tue 18/12/18
306	Witsieshoek	49 days	Mon 18/10/15	Wed 18/12/19
307	Public education	1 day	Mon 18/10/15	Mon 18/10/15
308	Registration	5 days	Tue 18/10/16	Mon 18/10/22
309	STB installation	10 days	Thu 18/12/06	Wed 18/12/19
310	Ladybrand & Ficksburg Transmitter Sites	139 days	Tue 18/08/07	Thu 19/02/07
311	Install 3 character generators	1 day	Wed 18/09/12	Wed 18/09/12
312	Thabo Mofutsanyane District Municipality	139 days	Tue 18/08/07	Thu 19/02/07
313	Ficksburg	78 days	Tue 18/10/16	Wed 19/01/30
314	Public education	1 day	Tue 18/10/16	Tue 18/10/16
315	Registration	5 days	Wed 18/10/17	Tue 18/10/23
316	STB installation	10 days	Thu 19/01/17	Wed 19/01/30
317	Clocolan	77 days	Wed 18/10/17	Wed 19/01/30
318	Public education	1 day	Wed 18/10/17	Wed 18/10/17
319	Registration	5 days	Thu 18/10/18	Wed 18/10/24
320	STB installation	10 days	Thu 19/01/17	Wed 19/01/30
321	Excelsior	78 days	Mon 18/10/15	Tue 19/01/29
322	Public education	1 day	Mon 18/10/15	Mon 18/10/15

Frees State					
ID	Task Name	Duration	Start	Finish	
323	Registration	5 days	Tue 18/10/16	Mon 18/10/22	
324	STB installation	10 days	Wed 19/01/16	Tue 19/01/29	
325	Ladybrand	78 days	Tue 18/10/16	Wed 19/01/30	
326	Public education	1 day	Tue 18/10/16	Tue 18/10/16	
327	Registration	5 days	Wed 18/10/17	Tue 18/10/23	
328	STB installation	10 days	Thu 19/01/17	Wed 19/01/30	
329	Tweespruit	78 days	Wed 18/10/17	Thu 19/01/31	
330	Public education	1 day	Wed 18/10/17	Wed 18/10/17	
331	Registration	5 days	Thu 18/10/18	Wed 18/10/24	
332	STB installation	10 days	Fri 19/01/18	Thu 19/01/31	
333	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07	
334	ICASA	0 days	Fri 18/09/07	Fri 18/09/07	
335	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07	
336	Installation audit and verification	139 days	Tue 18/08/07	Thu 19/02/07	
337	ready to switch off	5 days	Fri 19/02/01	Thu 19/02/07	
338	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07	
339	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20	
340	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20	
341	Bloemfontein & Dewetsdorp Transmitter Sites	143 days	Tue 18/08/07	Wed 19/02/13	
342	Install 3 character generators	1 day	Wed 18/09/12	Wed 18/09/12	
343	Lejweleputswa District Municipality	84 days	Mon 18/10/15	Wed 19/02/06	
344	Brandfort	83 days	Mon 18/10/15	Tue 19/02/05	
345	Public education	1 day	Mon 18/10/15	Mon 18/10/15	
346	Registration	5 days	Tue 18/10/16	Mon 18/10/22	
347	STB installation	10 days	Wed 19/01/23	Tue 19/02/05	
348	Dealesville	83 days	Tue 18/10/16	Wed 19/02/06	
349	Public education	1 day	Tue 18/10/16	Tue 18/10/16	
350	Registration	5 days	Wed 18/10/17	Tue 18/10/23	

Frees State				
ID	Task Name	Duration	Start	Finish
351	STB installation	10 days	Thu 19/01/24	Wed 19/02/06
352	Winburg	83 days	Mon 18/10/15	Tue 19/02/05
353	Public education	1 day	Mon 18/10/15	Mon 18/10/15
354	Registration	5 days	Tue 18/10/16	Mon 18/10/22
355	STB installation	10 days	Wed 19/01/23	Tue 19/02/05
356	Xhariep District Municipality	84 days	Mon 18/10/15	Wed 19/02/06
357	Edenburg	83 days	Tue 18/10/16	Wed 19/02/06
358	Public education	1 day	Tue 18/10/16	Tue 18/10/16
359	Registration	5 days	Wed 18/10/17	Tue 18/10/23
360	STB installation	10 days	Thu 19/01/24	Wed 19/02/06
361	Reddersburg	83 days	Mon 18/10/15	Tue 19/02/05
362	Public education	1 day	Mon 18/10/15	Mon 18/10/15
363	Registration	5 days	Tue 18/10/16	Mon 18/10/22
364	STB installation	10 days	Wed 19/01/23	Tue 19/02/05
365	Dewetsdorp	83 days	Tue 18/10/16	Wed 19/02/06
366	Public education	1 day	Tue 18/10/16	Tue 18/10/16
367	Registration	5 days	Wed 18/10/17	Tue 18/10/23
368	STB installation	10 days	Thu 19/01/24	Wed 19/02/06
369	Mangaung District Municipality	143 days	Tue 18/08/07	Wed 19/02/13
370	Arboretum	12 days	Mon 18/10/01	Mon 18/10/15
371	Public education	1 day	Mon 18/10/01	Mon 18/10/01
372	Registration	5 days	Tue 18/10/02	Mon 18/10/08
373	STB installation	10 days	Wed 18/10/03	Mon 18/10/15
374	Bainsvlei	12 days	Tue 18/10/02	Tue 18/10/16
375	Public education	1 day	Tue 18/10/02	Tue 18/10/02
376	Registration	5 days	Wed 18/10/03	Tue 18/10/09
377	STB installation	10 days	Thu 18/10/04	Tue 18/10/16
378	Bloemfontein	12 days	Wed 18/10/03	Wed 18/10/17
379	Public education	1 day	Wed 18/10/03	Wed 18/10/03
380	Registration	5 days	Thu 18/10/04	Wed 18/10/10

Frees State				
ID	Task Name	Duration	Start	Finish
381	STB installation	10 days	Fri 18/10/05	Wed 18/10/17
382	Bloemspuit	12 days	Thu 18/10/04	Thu 18/10/18
383	Public education	1 day	Thu 18/10/04	Thu 18/10/04
384	Registration	5 days	Fri 18/10/05	Thu 18/10/11
385	STB installation	10 days	Mon 18/10/08	Thu 18/10/18
386	Botshabelo	12 days	Fri 18/10/05	Fri 18/10/19
387	Public education	1 day	Fri 18/10/05	Fri 18/10/05
388	Registration	5 days	Mon 18/10/08	Fri 18/10/12
389	STB installation	10 days	Tue 18/10/09	Fri 18/10/19
390	Brandhof	12 days	Mon 18/10/08	Mon 18/10/22
391	Public education	1 day	Mon 18/10/08	Mon 18/10/08
392	Registration	5 days	Tue 18/10/09	Sat 18/10/13
393	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
394	Danhof	12 days	Tue 18/10/09	Tue 18/10/23
395	Public education	1 day	Tue 18/10/09	Tue 18/10/09
396	Registration	5 days	Wed 18/10/10	Mon 18/10/15
397	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
398	Ehrlichpark	12 days	Wed 18/10/10	Wed 18/10/24
399	Public education	1 day	Wed 18/10/10	Wed 18/10/10
400	Registration	5 days	Thu 18/10/11	Tue 18/10/16
401	STB installation	10 days	Fri 18/10/12	Wed 18/10/24
402	Extonweg	12 days	Mon 18/10/01	Mon 18/10/15
403	Public education	1 day	Mon 18/10/01	Mon 18/10/01
404	Registration	5 days	Tue 18/10/02	Mon 18/10/08
405	STB installation	10 days	Wed 18/10/03	Mon 18/10/15
406	Flackville	12 days	Tue 18/10/02	Tue 18/10/16
407	Public education	1 day	Tue 18/10/02	Tue 18/10/02
408	Registration	5 days	Wed 18/10/03	Tue 18/10/09
409	STB installation	10 days	Thu 18/10/04	Tue 18/10/16
410	Fichardt Park	12 days	Wed 18/10/03	Wed 18/10/17

Frees State				
ID	Task Name	Duration	Start	Finish
411	Public education	1 day	Wed 18/10/03	Wed 18/10/03
412	Registration	5 days	Thu 18/10/04	Wed 18/10/10
413	STB installation	10 days	Fri 18/10/05	Wed 18/10/17
414	Ga-Sehunelo	12 days	Thu 18/10/04	Thu 18/10/18
415	Public education	1 day	Thu 18/10/04	Thu 18/10/04
416	Registration	5 days	Fri 18/10/05	Thu 18/10/11
417	STB installation	10 days	Mon 18/10/08	Thu 18/10/18
418	Heidedal	12 days	Fri 18/10/05	Fri 18/10/19
419	Public education	1 day	Fri 18/10/05	Fri 18/10/05
420	Registration	5 days	Mon 18/10/08	Fri 18/10/12
421	STB installation	10 days	Tue 18/10/09	Fri 18/10/19
422	Heuwelsig	12 days	Mon 18/10/08	Mon 18/10/22
423	Public education	1 day	Mon 18/10/08	Mon 18/10/08
424	Registration	5 days	Tue 18/10/09	Sat 18/10/13
425	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
426	Kagisanong	12 days	Tue 18/10/09	Tue 18/10/23
427	Public education	1 day	Tue 18/10/09	Tue 18/10/09
428	Registration	5 days	Wed 18/10/10	Mon 18/10/15
429	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
430	Kenworth	6 days	Wed 18/10/10	Tue 18/10/16
431	Public education	1 day	Wed 18/10/10	Wed 18/10/10
432	Registration	5 days	Thu 18/10/11	Tue 18/10/16
433	STB installation	10 days	Fri 18/10/12	Wed 18/10/24
434	Langenhovenpark	12 days	Mon 18/10/01	Mon 18/10/15
435	Public education	1 day	Mon 18/10/01	Mon 18/10/01
436	Registration	5 days	Tue 18/10/02	Mon 18/10/08
437	STB installation	10 days	Wed 18/10/03	Mon 18/10/15
438	Mangaung	12 days	Tue 18/10/02	Tue 18/10/16
439	Public education	1 day	Tue 18/10/02	Tue 18/10/02
440	Registration	5 days	Wed 18/10/03	Tue 18/10/09

Frees State				
ID	Task Name	Duration	Start	Finish
441	STB installation	10 days	Thu 18/10/04	Tue 18/10/16
442	Race View	12 days	Wed 18/10/03	Wed 18/10/17
443	Public education	1 day	Wed 18/10/03	Wed 18/10/03
444	Registration	5 days	Thu 18/10/04	Wed 18/10/10
445	STB installation	10 days	Fri 18/10/05	Wed 18/10/17
446	Ramahutsi	12 days	Thu 18/10/04	Thu 18/10/18
447	Public education	1 day	Thu 18/10/04	Thu 18/10/04
448	Registration	5 days	Fri 18/10/05	Thu 18/10/11
449	STB installation	10 days	Mon 18/10/08	Thu 18/10/18
450	Selosesha	12 days	Fri 18/10/05	Fri 18/10/19
451	Public education	1 day	Fri 18/10/05	Fri 18/10/05
452	Registration	5 days	Mon 18/10/08	Fri 18/10/12
453	STB installation	10 days	Tue 18/10/09	Fri 18/10/19
454	Thaba Nchu	12 days	Mon 18/10/08	Mon 18/10/22
455	Public education	1 day	Mon 18/10/08	Mon 18/10/08
456	Registration	5 days	Tue 18/10/09	Sat 18/10/13
457	STB installation	10 days	Wed 18/10/10	Mon 18/10/22
458	Wiegandia	12 days	Tue 18/10/09	Tue 18/10/23
459	Public education	1 day	Tue 18/10/09	Tue 18/10/09
460	Registration	5 days	Wed 18/10/10	Mon 18/10/15
461	STB installation	10 days	Thu 18/10/11	Tue 18/10/23
462	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
463	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
464	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
465	Installation audit and verification	143 days	Tue 18/08/07	Wed 19/02/13
466	ready to switch off	5 days	Thu 19/02/07	Wed 19/02/13
467	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
468	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20

Frees State				
ID	Task Name	Duration	Start	Finish
469	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
470	Kimberley Transmitter Sites	187 days	Tue 18/08/07	Tue 19/04/16
471	Install 3 character generators	1 day	Tue 18/11/06	Tue 18/11/06
472	Lejweleputswa District Municipality	108 days	Mon 18/10/15	Tue 19/03/12
473	Boshof	108 days	Mon 18/10/15	Tue 19/03/12
474	Public education	1 day	Mon 18/10/15	Mon 18/10/15
475	Registration	5 days	Tue 18/10/16	Mon 18/10/22
476	STB installation	10 days	Wed 19/02/27	Tue 19/03/12
477	Xhariep District Municipality	187 days	Tue 18/08/07	Tue 19/04/16
478	Jacobsdal	108 days	Tue 18/10/16	Wed 19/03/13
479	Public education	1 day	Tue 18/10/16	Tue 18/10/16
480	Registration	5 days	Wed 18/10/17	Tue 18/10/23
481	STB installation	10 days	Thu 19/02/28	Wed 19/03/13
482	Koffiefontein	128 days	Mon 18/10/15	Tue 19/04/09
483	Public education	1 day	Mon 18/10/15	Mon 18/10/15
484	Registration	5 days	Tue 18/10/16	Mon 18/10/22
485	STB installation	10 days	Wed 19/03/27	Tue 19/04/09
486	Petrusburg	108 days	Tue 18/10/16	Wed 19/03/13
487	Public education	1 day	Tue 18/10/16	Tue 18/10/16
488	Registration	5 days	Wed 18/10/17	Tue 18/10/23
489	STB installation	10 days	Thu 19/02/28	Wed 19/03/13
490	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
491	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
492	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
493	Installation audit and verification	187 days	Tue 18/08/07	Tue 19/04/16
494	ready to switch off	5 days	Wed 19/04/10	Tue 19/04/16
495	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
496	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20

Frees State					
ID	Task Name	Duration	Start	Finish	
497	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20	
498	Springfontein Transmitter Sites	173 days	Tue 18/08/07	Wed 19/03/27	
499	Install 3 character generators	1 day	Tue 18/10/02	Tue 18/10/02	
500	Xhariep District Municipality	173 days	Tue 18/08/07	Wed 19/03/27	
501	Jagersfontein	113 days	Mon 18/10/15	Tue 19/03/19	
502	Public education	1 day	Mon 18/10/15	Mon 18/10/15	
503	Registration	5 days	Tue 18/10/16	Mon 18/10/22	
504	STB installation	10 days	Wed 19/03/06	Tue 19/03/19	
505	Springfontein	113 days	Tue 18/10/16	Wed 19/03/20	
506	Public education	1 day	Tue 18/10/16	Tue 18/10/16	
507	Registration	5 days	Wed 18/10/17	Tue 18/10/23	
508	STB installation	10 days	Thu 19/03/07	Wed 19/03/20	
509	Trompsburg	113 days	Mon 18/10/15	Tue 19/03/19	
510	Public education	1 day	Mon 18/10/15	Mon 18/10/15	
511	Registration	5 days	Tue 18/10/16	Mon 18/10/22	
512	STB installation	10 days	Wed 19/03/06	Tue 19/03/19	
513	Bethulie	113 days	Tue 18/10/16	Wed 19/03/20	
514	Public education	1 day	Tue 18/10/16	Tue 18/10/16	
515	Registration	5 days	Wed 18/10/17	Tue 18/10/23	
516	STB installation	10 days	Thu 19/03/07	Wed 19/03/20	
517	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07	
518	ICASA	0 days	Fri 18/09/07	Fri 18/09/07	
519	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07	
520	Installation audit and verification	173 days	Tue 18/08/07	Wed 19/03/27	
521	ready to switch off	5 days	Thu 19/03/21	Wed 19/03/27	
522	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07	
523	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20	

Frees State				
ID	Task Name	Duration	Start	Finish
524	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
525	Boesmanskop Transmitter Sites	178 days	Tue 18/08/07	Wed 19/04/03
526	Install 3 character generators	1 day	Tue 18/10/02	Tue 18/10/02
527	Xhariep District Municipality	178 days	Tue 18/08/07	Wed 19/04/03
528	Wepener	118 days	Mon 18/10/15	Tue 19/03/26
529	Public education	1 day	Mon 18/10/15	Mon 18/10/15
530	Registration	5 days	Tue 18/10/16	Mon 18/10/22
531	STB installation	10 days	Wed 19/03/13	Tue 19/03/26
532	Zastron	118 days	Tue 18/10/16	Wed 19/03/27
533	Public education	1 day	Tue 18/10/16	Tue 18/10/16
534	Registration	5 days	Wed 18/10/17	Tue 18/10/23
535	STB installation	10 days	Thu 19/03/14	Wed 19/03/27
536	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
537	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
538	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
539	Installation audit and verification	178 days	Tue 18/08/07	Wed 19/04/03
540	ready to switch off	5 days	Thu 19/03/28	Wed 19/04/03
541	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
542	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20
543	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
544	Aliwal North Transmitter Sites	183 days	Tue 18/08/07	Wed 19/04/10
545	Install 3 character generators	1 day	Tue 18/10/02	Tue 18/10/02
546	Xhariep District Municipality	183 days	Tue 18/08/07	Wed 19/04/10
547	Rouxville	123 days	Mon 18/10/15	Tue 19/04/02
548	Public education	1 day	Mon 18/10/15	Mon 18/10/15
549	Registration	5 days	Tue 18/10/16	Mon 18/10/22
550	STB installation	10 days	Wed 19/03/20	Tue 19/04/02

Frees State				
ID	Task Name	Duration	Start	Finish
551	Smithfield	123 days	Tue 18/10/16	Wed 19/04/03
552	Public education	1 day	Tue 18/10/16	Tue 18/10/16
553	Registration	5 days	Wed 18/10/17	Tue 18/10/23
554	STB installation	10 days	Thu 19/03/21	Wed 19/04/03
555	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
556	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
557	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
558	Installation audit and verification	183 days	Tue 18/08/07	Wed 19/04/10
559	ready to switch off	5 days	Thu 19/04/04	Wed 19/04/10
560	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
561	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20
562	Switch off Petrus Steyn transmitter site	0 days	Mon 18/08/20	Mon 18/08/20
563	Christiana	186 days	Tue 18/08/07	Mon 19/04/15
564	Install 3 character generators	1 day	Thu 18/10/04	Thu 18/10/04
565	Lejweleputswa District Municipality	186 days	Tue 18/08/07	Mon 19/04/15
566	Hertzogville	16 days	Mon 19/03/18	Mon 19/04/08
567	Public education	1 day	Mon 19/03/18	Mon 19/03/18
568	Registration	5 days	Tue 19/03/19	Mon 19/03/25
569	STB installation	10 days	Tue 19/03/26	Mon 19/04/08
570	Send notification to all stakeholders	0 days	Fri 18/09/07	Fri 18/09/07
571	ICASA	0 days	Fri 18/09/07	Fri 18/09/07
572	Broadcasters	0 days	Fri 18/09/07	Fri 18/09/07
573	Installation audit and verification	186 days	Tue 18/08/07	Mon 19/04/15
574	ready to switch off	5 days	Tue 19/04/09	Mon 19/04/15
575	Install still frame generators	1 day	Tue 18/08/07	Tue 18/08/07
576	Playout still frame generators	10 days	Wed 18/08/08	Mon 18/08/20

**the doc**

Department:
Communications
REPUBLIC OF SOUTH AFRICA

TERMS OF REFERENCE FOR THE ESTABLISHMENT OF THE BROADCASTING DIGITAL MIGRATION ADVISORY COUNCIL

1. BACKGROUND

- 1.1. The Minister of Communications intends to announce the date for analogue switch-off after consultation with Cabinet, in accordance with the Digital Migration Regulations published by the Independent Communications Authority of South Africa (ICASA) in December 2012.
- 1.2. The Minister has called on the support of participating State Owned Entities, relevant government departments, as well as the industry comprised of broadcasters and telecommunications operators to make this project a reality.
- 1.3. To realize a successful analogue switch off, an Advisory Council is being established to oversee the rollout process and advise the Minister on the implementation modalities of the programme.
- 1.4. The advisory council will be known as the Digital Migration Advisory Council.
- 1.5. The need to establish the Advisory Council is motivated by the complexity and the magnitude of the digital migration process and the tight timelines. The country is behind to migrate which require the cooperation of all stakeholders in the industry and a dedicated body that will ensure mobilisation of resources, governance, provide advice and support to the Minister.

2. OBJECTIVES AND GUIDELINES FOR PARTICIPATION

- 2.1 The Advisory Council will oversee the implementation process, assist government through the DoC and Minister and ensure the migration of South Africa's analogue broadcasting services to digital in line with government broadcasting digital migration policy.
- 2.2 Support and advise the Minister and the department in a non-discriminatory approach that enables an expedited rollout of digital migration strategy for South Africa.
- 2.3 Oversee the work of the Project Management Office (PMO) independent of government in support of the Department of Communications in working towards a timeous switch over of terrestrial transmission from analogue to digital in South Africa.
- 2.4 No member shall allow commercial self-interest to conflict with the objectives of the Advisory Council or in any way seek to make use of membership of the Council to advance commercial self-interest or gain commercial advantage over other members.
- 2.5 Each member to be appointed shall bear costs from individual company and/or government entity for participating in the Advisory Council.

3. MANDATE OF DIGITAL MIGRATION ADVISORY COUNCIL

The advisory council shall:

- 3.1 Be responsible for providing strategic guidance, advice and support to the Minister and the PMO to ensure that migration from analogue to digital is achieved in a swift, effective and coordinated manner.
- 3.2 Ensure collaboration with the industry to raise awareness and educate the public on Digital Migration and the rollout process, leveraging on the digital platforms from the operators and industry.
- 3.3 Facilitate resource mobilisation and support from the industry to ensure the realisation of the digital migration objectives.



- 3.4 Oversee the development of implementation strategies and plans for digital migration including strategies to assist the low income and special needs groups to switch to digital.
- 3.5 Oversee the development of strategies to ensure broadcasters are ready with attractive content across all the digital platforms in order to encourage viewer uptake.
- 3.6 Provide support to the department's Digital Migration Project Management Office.
- 3.7 Ensure coordination of regular reports to the Minister on the progress of South Africa's migration to digital
- 3.8 Oversee the conformance issues including the branding and marketing of a digital television equipment, to help the public identify compliant equipment.
- 3.9 Provide project governance and liaison with all key stakeholders to ensure a smooth digital migration process, including consultation with consumer groups to ensure that their views are taken into account.

4. COMPOSITION AND APPOINTMENT

- 4.1 The Advisory Council is a non-executive body.
- 4.2 The members of the Advisory Council shall be appointed by the Minister of Communications.
- 4.3 The Advisory Council shall consist of members representing the value chain relevant to the migration process, namely, Policy, Regulatory, Broadcasting, Spectrum Management, Broadcasting Technology and Broadcasting Content including related government departments.
- 4.4 The composition of Advisory is depicted in the in table below.



SECTOR	ORGANIZATION
Government	Department of Communications (Head)
	Department of Telecommunications & Postal Services
	Department of Trade and Industry
SOEs	USAASA
	ICASA
	Sentech
Broadcasters	SABC
	e.tv
	MultiChoice
Telco Operators	Telcos representative

Table1: Advisory Council Composition

5. GOVERNANCE

- 5.1 The Advisory Council shall report directly to the Minister of Communications.
- 5.2 The Chairperson of the Advisory Council shall be appointed by the Minister of Communications
- 5.3 The Department of Communications, through the Minister, shall have control of the structure and direct its functioning.
- 5.4 The members should possess suitable qualifications, expertise and experience in the fields of, amongst others, broadcasting, telecommunications, project management, product marketing, customer relationship management, and any other relevant expertise.

6. PROJECT MANAGEMENT OFFICE

- 6.1 The Advisory Council shall work closely with the Digital Migration Project Management Office (PMO), which will be independent of Government and DoC, however reporting and accounting to the department.



- 6.2 The PMO will house the secretariat for the Advisory Council and the project administration.
- 6.3 The Digital Migration PMO's responsibilities include:
 - 6.3.1 In collaboration, develop a comprehensive digital migration rollout project plan to be approved by the Minister.
 - 6.3.2 Carry out the execution of the approved rollout project plan.
 - 6.3.3 Develop and implement a holistic public education and awareness campaign programme, to be hosted through the various technology platforms of the industry participants.
 - 6.3.4 Track progress, evaluate the programme and provide regular update reports on the digital rollout process.
 - 6.3.5 Work closely with other stakeholders and agencies to ensure that consumers are able to identify and purchase the correct devices.
 - 6.3.6 Strengthen the Go Digital brand in order to help consumers identify with the digital rollout programme.
 - 6.3.7 Conduct research to assess the impact of the public awareness on the issues surrounding switchover.
 - 6.3.8 Identify risks/issues and recommend mitigation strategies in the digital rollout process.
 - 6.3.9 Operate the call centre for the project.

7. REMUNERATION OF MEMBERS

- 7.1 Full time officials of the PMO will be employed on a term contract aligned to the project timeline.
- 7.2 Seconded officials from the department will be remunerated in accordance with their existing employment contract or full time arrangement.

Approved 6 July 2018



- 7.3 Other members of the Advisory Council shall not receive remuneration from the department for serving on the body.

8. RESOURCES

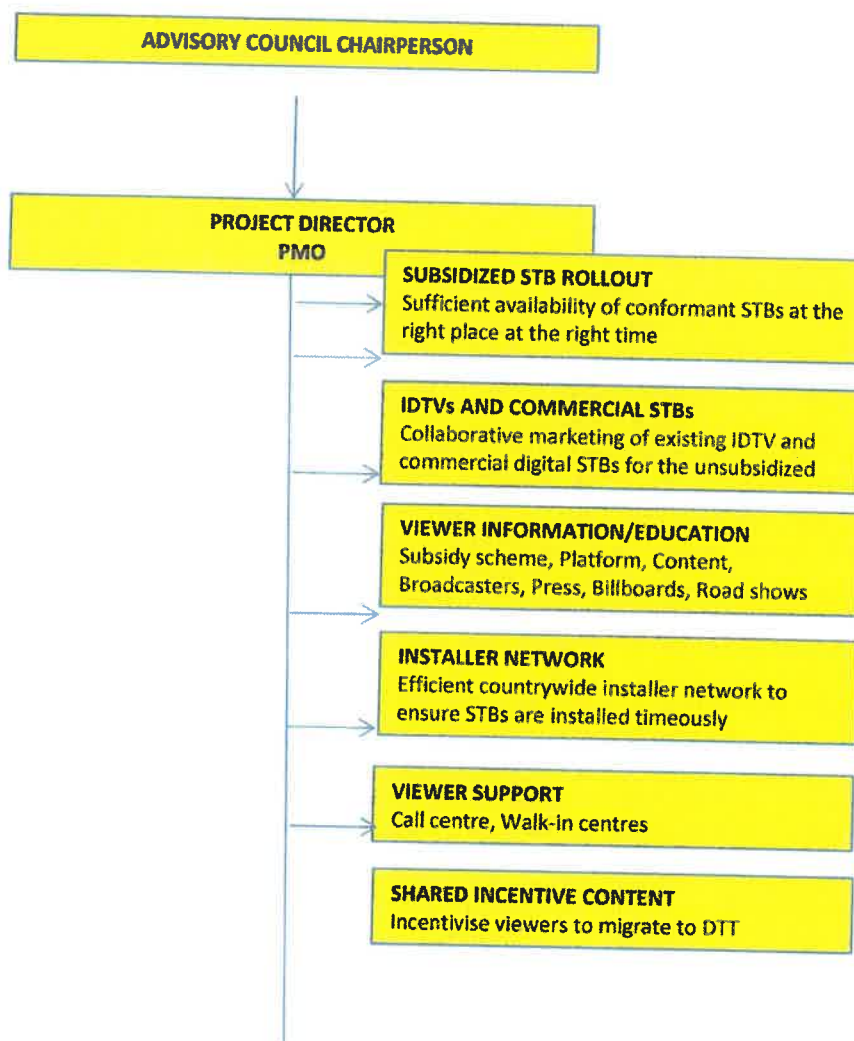
- 8.1 Where necessary and upon approval by the Minister, the Advisory Council will mobilise resources from the industry, in the form of contributions, technical and expert support, promotional materials and any other necessary resources for the fulfilment of the Advisory Council mandate.
- 8.2 The stakeholder members of the Advisory Council will also endeavour to support the objectives of the digital migration through providing support and resources.

9. TERM OF OFFICE

- 9.1 The term of office for members of the Advisory Council will be a two year period, or until analogue switch off which ever one comes first.
- 9.2 The Minister can renew or extend the term of office.

10. ORGANISATIONAL STRUCTURE

The structure below depicts the Digital Migration pillars that will inform work streams and functions to be carried out by the DMAC.



Cms

ADDENDUM TO THE BROADCASTING DIGITAL MIGRATION ADVISORY COUNCIL TERMS OF REFERENCE.

ANNEXURE B: PRINCIPLES

The Digital Broadcast Migration Advisory Council shall function under the following principles:

1. partnerships and collaboration;
2. affordability and efficiency;
3. inclusive participation; and
4. transparency and accountability.



E

Tshegofatso Kgarabjang

From: Marius Venter <VenterM@sentech.co.za>
Sent: 21 December 2018 10:50 PM
To: Frank Awuah; Lynn Mansfield; James Hill; Fhatuwani Dr. Mutuvhi; Wonder Dlangamandla; Joseph Nhlapo; Aldred Dreyer
Cc: Norman Ndivhuho Munzhelele; Antonio Lee; Khalik Sherrif
Subject: RE: FS ASO

Importance: High

Hi Colleagues

Following approval by the SABC, ETV and the DTT PMO, herewith below please find the switch-off dates that SENTECH will be implementing for analogue television services in the Free State:

TRANSMITTER	PROVINCE	POPULATION	NO OF HOUSEHOLDS	SWITCH OFF DATE	NOTE
Aliwal North	EC	61 704	19 283	31-Oct-18	etv only
Queenstown	EC	164 960	51 550	30-Nov-18	etv only
Boesmanskop	FS	42 236	13 199	14-Dec-18	etv only
Senekal	FS	95 347	29 796	15-Jan-19	
Bethlehem	FS	106 393	33 248	24-Jan-19	
Petrus Steyn	FS	140 994	44 061	24-Jan-19	
Witsieshoek	FS	205 373	64 179	24-Jan-19	
Boesmanskop	FS	42 236	13 199	24-Jan-19	SABC only
Theunissen	FS	483 786	151 183	29-Jan-19	
Kroonstad	FS	486 603	152 063	31-Jan-19	
Ladybrand	FS	89 030	27 822	04-Feb-19	
Springfontein	FS	17 500	5 468	04-Feb-19	SABC only
Ficksburg	FS	30 910	9 659	04-Feb-19	SABC only
Aliwal North	EC	61 704	19 283	06-Feb-19	SABC only
Dewetsdorp	FS	7 135	2 230	06-Feb-19	SABC only

Kind regards

Marius

From: Frank Awuah [mailto:awuahf@sabc.co.za]
Sent: Friday, 21 December 2018 13:21
To: Marius Venter <VenterM@sentech.co.za>; Lynn Mansfield <Lynn.Mansfield@etv.co.za>; James Hill <James@sabc.co.za>; Fhatuwani Dr. Mutuvhi (fhatuwani@doc.gov.za) <fhatuwani@doc.gov.za>; Wonder Dlangamandla (wonder@doc.gov.za) <wonder@doc.gov.za>; Joseph Nhlapo <NhlapoM@sentech.co.za>; Aldred Dreyer (Aldred@doc.gov.za) <Aldred@doc.gov.za>
Cc: Norman Ndivhuho Munzhelele <Ndivhuho.Munzhelele@etv.co.za>; Antonio Lee <Antonio.Lee@etv.co.za>; Khalik Sherrif <Khalik.Sherrif@etv.co.za>
Subject: RE: FS ASO

Dear Marius,

The SABC is in agreement with the proposed changes. The official table of schedule of switch off will be amended and sent to Sentech shortly.

F

BDM HIGH-LEVEL PROJECT PLAN

	2019												2020					2021										
	Q 1			Q 2			Q 3			Q 4			Q 1			Q 2			Q 3			Q 4			Q 1			
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
1	PMO Governance																											
1.1																												
1.2																												
1.3																												
1.4																												
1.5																												
2	Indigent Registration																											
2.1																												
2.2																												
2.3																												
3	Decoder Supply																											
3.1																												
3.2																												
3.3																												
4	Consumer Help																											
4.1																												
4.2																												
4.3																												
4.4																												
5	Consumer Awareness																											
5.1																												
5.2																												
6	Technology																											
6.1																												
6.1																												
7	Provincial Phased Analogue Switch off																											
7.1																												
7.2																												
7.3																												
7.4																												
7.5																												
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